

EL RIO

HEALTH

EL RIO
HEALTH
STONE

4888

2026 Report to the Community
2025 Annual Report

CEO Message



Clinton Kuntz, DBH
President & Chief
Executive Officer
El Rio Health

Thank you
for your
continued
support of
El Rio and
our mission.

El Rio Health continues to advance its mission by providing accessible, high-quality healthcare, expanding access to services, and supporting the communities we serve.

The opening of the new Stone Health Center this year marks an important milestone in our continued commitment to serve our community. Stone Health Center expands access to comprehensive primary care and integrated health services, reflecting our commitment to meeting our community's healthcare needs and bringing care closer to home.

We are also excited about Elk Ridge Community Health, which strengthens our ability to serve rural and underserved communities in Northern Arizona. This expansion will improve health outcomes, preserve and expand access to high-quality care in an underserved area, and extend community-based services across a broader region.

Every day we remain focused on operational excellence, workforce development, and an exceptional patient experience. Through strategic investments in our staff, facilities, technology, and community partnerships, El Rio Health is well positioned to meet changing patient needs while continuing to deliver accessible, affordable, high-quality, and compassionate care.



*"Looking ahead,
Stone Health Center and
Elk Ridge Community
Health are important steps
toward our vision of
healthier communities
and greater access
to care for all."*

Stone Health Center Open!

EL RIO HEALTH EXPANDS ACCESS, INVESTS IN THE FUTURE, AND STRENGTHENS COMMUNITY HEALTH

This year marked a transformative milestone with the opening of the new Stone Health Center, a state-of-the-art integrated health center that represents one of the largest investments in healthcare access in Southern Arizona. The 95,000-square-foot facility, located at 4888 N. Stone Avenue, officially began serving patients on June 1, 2026, and is projected to care for up to 22,000 patients annually.

The opening of Stone Health Center reflects El Rio Health's unwavering commitment to meeting the growing healthcare needs of Tucson while advancing its mission to provide accessible, comprehensive, and compassionate care to all members of the community.

REVITALIZING A COMMUNITY LANDMARK

The health center breathes new life into the former Tucson Heart Hospital, a building that had remained vacant for fourteen years. Through a collaborative effort involving Meridian, BWS Architects, Barker Contracting, and numerous local subcontractors, the facility was transformed into a modern healthcare destination designed to serve generations of patients.



New Chapter in Community Care



RECORD-BREAKING COMMUNITY SUPPORT

A defining feature of the Stone Health Center project has been the extraordinary generosity of the Tucson community. Through the El Rio Foundation's "Blessing Project," the organization set an ambitious fundraising goal of \$10 million in private charitable support. Community members, foundations, corporations, and employees responded with unprecedented enthusiasm.

To date, more than 400 donors have contributed a remarkable \$17.2 million, exceeding the original goal by more than seventy percent and establishing the campaign as one of the largest and most successful capital fundraising efforts ever undertaken by a community health center in the United States.

Major support came from the Diane & Bruce Halle Foundation, Tucson-area foundations, individual philanthropists, estate trustees, and corporate partners. Notably, El Rio employees demonstrated their commitment by contributing more than \$1 million toward the effort.

The campaign takes its name from the tradition that a group of unicorns is called a "Blessing." Individuals contributing \$5,000 or more are recognized as El Rio "Unicorns," symbolizing the collective generosity that helped make the Stone Health Center a reality.

A \$45 MILLION INVESTMENT IN COMMUNITY HEALTH

The Stone Health Center represents a total economic investment exceeding \$45 million. Additional financing was secured through bond financing from J.P. Morgan, complemented by a \$1.45 million equipment grant from the Health Resources and Services Administration (HRSA), an agency of the U.S. Department of Health and Human Services.

This investment underscores El Rio Health's strategic commitment to increasing access to care while ensuring patients receive a full spectrum of healthcare services in one location.

COMPREHENSIVE CARE UNDER ONE ROOF

Designed as a fully integrated healthcare hub, the Stone Health Center offers an extensive range of services for children, adults, and families.

Primary medical and dental care services are complemented by El Rio's largest behavioral health location. The facility includes a second pediatric and youth behavioral health team and welcomes new psychiatry residents, helping expand access to critically needed mental health services.

Maintaining the philosophy of "one-stop-shopping," this health center also includes mammography, laboratory services, diagnostic x-ray, physical therapy, health insurance navigation assistance, WIC services and a full-service pharmacy.

Later this year, the health center will introduce two significant innovations to El Rio's healthcare network – the organization's first drive-thru pharmacy and a dedicated mail-order pharmacy.

Together, these services will help improve medication access and convenience for El Rio's broader patient population of more than 130,000 community members.

MEETING GROWING COMMUNITY NEEDS

As healthcare needs continue to grow across Southern Arizona, the Stone Health Center positions us to serve more patients and address increasing demand for primary care, dental services, behavioral healthcare, and supportive community services.

"We are excited to open our new El Rio Health Stone Health Center," said Clinton Kuntz, DBH, President and Chief Executive Officer of El Rio Health. "For more than 55 years, El Rio Health has been a trusted provider of compassionate, accessible care, and our commitment to serving our patients and strengthening our community remains at the heart of everything we do."

Kuntz added, "We are at a critical juncture where the needs of our community for healthcare are growing exponentially, especially for people facing challenging times. We are committed and passionate about serving our patients and community."

LOOKING AHEAD

The opening of Stone Health Center marks more than the launch of a new facility. It represents a powerful investment in health, opportunity, and community well-being. Through visionary leadership, strong community partnerships, and extraordinary philanthropic support, we are expanding access to care and helping build a healthier future for Southern AZ.



Elk Ridge Community Health

Expanding Access and Ensuring Continuity of Care in Northern Arizona

This year we took a significant step forward in advancing community health across Arizona by assuming operations of North Country HealthCare's Northern Arizona clinics and services. Following North Country HealthCare's bankruptcy proceedings and a subsequent asset purchase agreement, we launched Elk Ridge Community Health, a Division of El Rio Health, ensuring uninterrupted access to primary care services for communities throughout the region.

This transition represents far more than an organizational change. It preserves access to essential healthcare services for thousands of patients and provides stability for more than 400 healthcare professionals and staff members serving Northern Arizona communities.

"Our priority remains providing a clear and stable path forward for North Country's staff and patients. We recognize that exceptional patient care begins with exceptional staff."

Clinton Kuntz, President and CEO of El Rio Health

Beginning April 1, all former North Country HealthCare locations adopted the Elk Ridge Community Health name, creating a seamless transition for patients while integrating services under El Rio's mission-driven model of community-based care.



Strengthening Regional Partnerships

The transition received strong support from healthcare and community leaders throughout Northern Arizona, underscoring the importance of collaboration in meeting regional healthcare needs.

"We are eagerly anticipating the continuation of our working relationship with El Rio here in Northern Arizona, as Elk Ridge Community Health. We're excited to welcome and embrace the extensive expertise that they've displayed when providing community health center services, and to support the stability they will bring patients and providers throughout the region."

- Dave Cheney, President and CEO of Northern Arizona Healthcare

"The NARBHA Institute has been pleased to work with El Rio and Northern Arizona Healthcare to support the continuity of health services across Northern Arizona. We sincerely look forward to expanding our partnership with El Rio in the future."

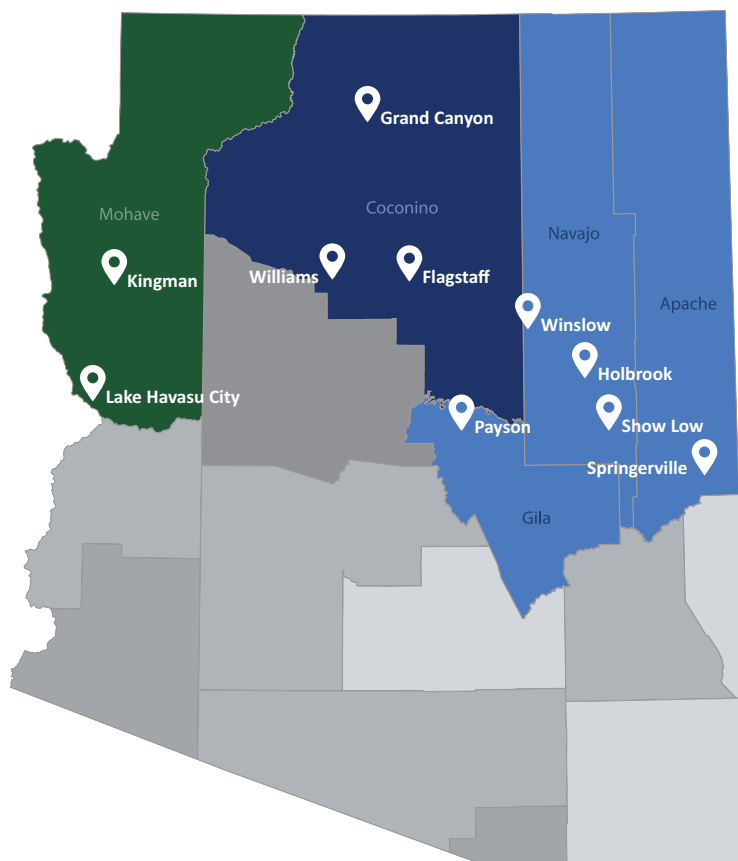
- Mary Jo Gregory, President and CEO of the NARBHA Institute

Building a Foundation for Long-Term Success

To lead this transition and support future growth, El Rio appointed David Rogers, MBA, as the on-site executive leader for Elk Ridge. David brings more than four decades of healthcare leadership experience, including 20 years as a chief executive officer within the Federally Qualified Health Center system.

Under his leadership, Elk Ridge Community Health has focused on strengthening partnerships with local agencies, healthcare organizations, and community leaders to expand access to primary care services and improve health outcomes throughout the region.

El Rio Health also conducted a comprehensive assessment of workforce needs across all Northern Arizona locations, prioritizing recruitment efforts to fill previously vacant positions and minimize potential gaps in care. This investment in staffing supports the organization's commitment to maintaining high-quality, accessible healthcare services for rural and underserved communities.



Looking Ahead

The creation of Elk Ridge Community Health demonstrates El Rio's commitment to expanding access, preserving critical healthcare infrastructure, and supporting the health and well-being of Arizona communities. By maintaining care delivery, retaining a skilled workforce, and strengthening regional partnerships, we have established a strong foundation for sustainable growth and improved health outcomes across Northern Arizona. As Elk Ridge Community Health continues to evolve, El Rio remains focused on delivering high-quality, patient-centered care while advancing its mission to create healthier communities for all.

Impact at a Glance



Preserved access to primary care services for approximately **49,091+** patients throughout the region



Maintained services at **12 locations** in **10 Northern Arizona cities and towns**



Provided continuity and stability for more than **400 employees**



Advanced **workforce recruitment** efforts to reduce care gaps and support long-term service delivery

**YOUR Support
Changes
Lives!**



El Rio Foundation is a Qualified Arizona Charitable Tax Credit Organization

Your donations to the El Rio Foundation are eligible for the Charitable Tax Credit for Arizona taxpayers. The maximum QCO donation amount for 2026 is \$506 per single person, married filing separately or head of household; and \$1009 for married filing jointly. Your Arizona tax liability may be reduced \$ for \$ donated! You can consult your tax advisor for additional information.

Please consider making a charitable gift online today by clicking DONATE on elrio.org, calling us at 520-205-4947 or mailing your gift to El Rio Foundation, 839 W. Congress, Tucson, AZ 85745. Our Arizona QCO number is 20212. With your individual gift of \$1000 or more annually, you are part of our El Rio 1000+ group.

In addition, estate and planned gifts help us provide quality health care for people in need and sustainability for our future. Estate gifts may also significantly reduce your tax obligations.

Contact us to learn more about planned giving and our Legacy Society!

There are many ways to give! We accept gifts of stock, life insurance policies, donor-advised funds (DAF), and IRA distributions. Please contact John Fung or Brenda Goldsmith at 520-205-4947 or email foundation@elrio.org for more information or to join us for a "Behind the Scenes" Tour.

FreeWill

The El Rio Foundation has partnered with FreeWill.com since January 2025 to offer community members a free, easy-to-use online tool for creating a legally valid will or trust. FreeWill.com has helped more than one million people prepare their wills and has worked with over 2,400 nonprofits to generate more than \$24.2 billion in charitable bequests.

By creating a will, you can protect your loved ones, determine how your assets are distributed, and leave a legacy for causes you care about, including El Rio Health's mission to provide accessible, affordable, quality, and compassionate healthcare.



To create your free will or trust, please visit the link or scan the QR code today!
<https://partner.freewill.com/elrio>

How to Find Us



El Rio Health in 2025

130,828
People Served



38,665 Children 0-17
(30%)



72,692 Adults 18-64
(56%)



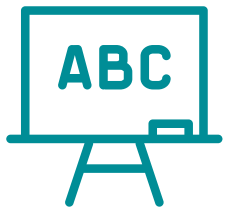
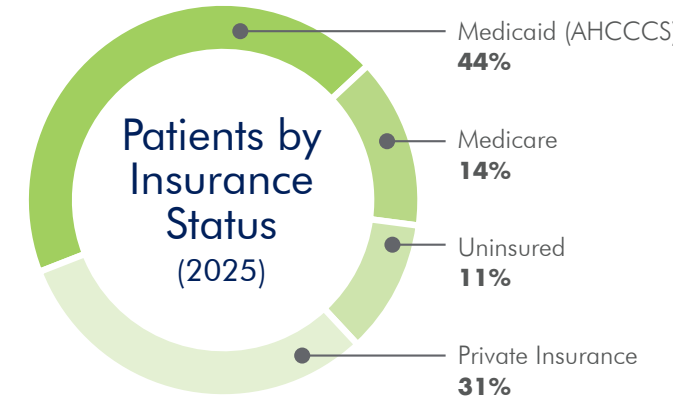
19,471 Seniors 65+
(14%)

580,094
Annual Patient Visits

20+
Languages Spoken

14
Locations in Tucson

\$15m
Annual Charity Care



28
Educational Partnerships

REVENUE TREND

2017 **\$140,165,030**
 2018 **\$148,787,911**
 2019 **\$166,944,334**
 2020 **\$190,286,038**
 2021 **\$220,469,198**
 2022 **\$255,959,627**
 2023 **\$276,848,426**
 2024 **\$316,317,811**
 2025 **\$335,490,548**

NUMBER OF EMPLOYEES

2018 **1,324**
 2019 **1,448**
 2020 **1,581**
 2021 **1,592**
 2022 **1,821**
 2023 **1,898**
 2024 **1,893**
 2025 **1,935**



Visit
elrio.org

El Rio Health Revenue

Patient Revenue.....	\$289,047,510	86%
(Includes Medicaid, Medicare, Private Insurance, and Self-Pay Patients)		
Federal Grants.....	\$13,114,735	4%
Other Grants and Public Support.....	\$16,091,299	5%
*El Rio Health Center Foundation	\$11,482,208	3%
In-Kind Contributions	\$5,754,796	2%
Total Revenue and Public Support ... \$335,490,548 100%		

Expenses

Direct Patient Services.....	\$273,734,242	83%
General and Admin.....	\$39,201,598	12%
Depreciation	\$8,784,011	3%
Interest	\$1,236,361	0%
In-Kind Expense	\$5,754,796	2%
Total Expenses \$328,711,008 ... 100%		

Total Increase in Net Assets

Excess of Revenue and Public Support Over Expenses.....	\$6,779,540
Investment (loss) income	\$8,460,905
Forgiveness of New Market Tax Credit.....	\$5,794,300
El Rio Health Center Foundation - Restricted Funds	\$4,012,459
Total Increase in Net Assets	\$25,047,204
Total Uncompensated Charity Care	\$20,430,766
Total Ending Net Assets\$186,831,086	

*Foundation is net of restricted revenue less In-Kind donations

El Rio Health Center Foundation:

Foundation Program Services	95.4%
Fundraising.....	0.3%
Administrative	4.3%

Revenues & Support

Grants and contributions	\$12,579,106	81%
Special events revenue.....	\$647,375	4%
Net investment income	\$2,268,186	15%
In-kind contributions.....		0%
Total Revenue \$15,494,667 100%		

Expenses

Program services	\$8,618,642	95%
Management and general.....	\$387,036	4%
Special events and fundraising	\$27,201	0%
In-kind expenses		0%
Total Expenses \$9,032,879 100%		

Net Assets

Increase in net assets.....	\$6,461,788
Net assets, beginning of year	\$18,451,540
Total Ending Net Assets \$24,913,328	

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You can join our Legacy Society! Planned and estate gifts help El Rio Foundation to provide quality health care to those in need well into the future. Estate gifts can also offer tax and income advantages.

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